DEPARTMENT OF RESOURCES

Business Unit: Legal & Democratic Services

2007/08	2008/09	2008/09		2009/10	2010/11	2011/12	
Actual	Original	Revised		Original	Projection	Projection	
	Estimate	Estimate	Cost Centre	Estimate			
£	£	£		£	£	£	1
~	~	_	Central Services:	_	~	~	
			Corporate & Democratic Core :				
			Democratic Representation &				
			•				
445.045	407.000	400.050	Management	404.050	405.000	400.050	
115,215	127,990	126,050	Mayoralty	131,950	135,880	139,250	
520,113	597,080		DRM Cost of Democracy	600,820	617,190	634,080	
306,868	371,230	336,800	DRM Democratic Support	369,470	385,380	397,230	
772,581	804,290	813,110	Other Officers	882,600	899,250	928,940	
			Central Services to the Public				
-130,647	-138,380	43,950	Legal Services	56,940	67,080	76,580	
135,518	156,340		Electoral Registration	157,850	162,290	165,670	
138,402	122,620		Elections / Other Elections	117,770	119,220	120,710	
100,402	122,020	120,430	Licetions / Other Licetions	117,770	110,220	120,710	
40.077	0	0.460	Transfers to/from () December		0	0	
-10,077	0	-2,160	Transfers to/from (-) Reserves	0	0	0	
							l
1,847,973	2,041,170	2,180,240	GF Net Expenditure	2,317,400	2,386,290	2,462,460	
			Subjective Analysis				
460,282	509,190	481,830	Employees	502,320	526,210	543,180	(1)
7,527	6,500	9,000	Premises	9,000	9,000	9,000	
633,943	642,730	630,870	Supplies & Services	596,130	607,790	620,060	
20,801	24,430		Transport	24,890	24,890	24,890	
-10,077	0		Transfers to/from (-) Reserves	0	0	0	
1,112,477	1,182,850		Total Controllable Expenditure	1,132,340	1,167,890	1,197,130	
1,112,777	1,102,000	1,144,400	Total Controllable Experialture	1,102,040	1,107,000	1,107,100	
076 702	1 017 000	1 021 560	Employees	1 100 000	1,123,760	1 150 750	
976,703	1,017,980		Employees	1,100,980	, ,	1,159,750	
70,742	71,260		Premises	76,200	78,330	80,520	
73,665	113,400		Supplies & Services	125,830	129,350	132,980	
254,269	252,910		Support Services	277,560	285,480	293,610	
0	2,320		Transport	2,500	2,570	2,640	
10,637	9,690		Capital Charges	9,030	9,030	9,030	
1,386,016	1,467,560	1,468,270	Total Additional Expenditure	1,592,100	1,628,520	1,678,530	
2,498,493	2,650,410	2.612.700	Total Expenditure	2,724,440	2,796,410	2,875,660	1
, : :, ::0	, ,	, = _, = 0	Less Income	, .,	,	,,	
15,679	0	0	Government Grants	0	0	0	
534,221	504,470	329,470	Sales Fees & Charges	304,670	304,880	305,020	
1						,	
100,620	104,770	102,990	Internal Recharges	102,370	105,240	108,180	
0	0	0	Other Income	0	0	0	
1,847,973	2,041,170	2,180,240	Net Expenditure	2,317,400	2,386,290	2,462,460	1

(1) Full Time Equivalents

The employees cost relates to the following number of full time equivalent employees:

OE 2008/9 16.20 RE 2008/9 15.34 OE 2009/10 15.15

DEPARTMENT OF RESOURCES RECHARGEABLE ACCOUNTS

Business Unit: Legal & Democratic Services

		1			
2008/09	2008/09			2009/10	
Original	Revised			riginal Estima	
Estimate	Estimate	Cost Centre	Gross	Gross	Net
			Expenditure	Income	Expenditure
£			£	£	
£	£	Service Management & Support	t.	£	£
		Services			
98,860	98,940	Print Unit	77,180	0	77,180
107,780	109,170	Town Hall Keepers	118,200	3,170	115,030
107,700	103,170	Town Hall Reepers	110,200	3,170	113,030
688,180	746,120	Legal Support	745,160	24,450	720,710
83,580	68,080	Debt Recovery	78,920	13,040	65,880
050 700	0.40.440		005.070	0.000	004.070
859,780	948,110	Customer Services Unit	985,070	3,800	981,270
-1,838,180	-1,970,420	Recharges to Services		-44,460	-1,960,070
0	0	Net Expenditure	2,004,530	0	0
		Subjective Analysis			
1,014,450	1,042,780	Employees	1,074,370	(1)	
0		Premises	0	(-)	
403,830		Supplies & Services	458,910		
4,620		Transport	5,120		
1,422,900		Total Controllable Expenditure	1,538,400		
48,800		Employees	50,540		
0	10,000	Premises	00,040		
209,590	-		196,530		
192,120	,	Support Services	211,740		
7,320		Capital Charges	7,320		
457,830		Total Additional Expenditure	466,130		
1,880,730	2.019.570	Total Expenditure	2,004,530		
1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,,	Less Income	_,;;;,;;;		
6,670	6,670	Sales Fees & Charges	6,970		
1,838,180		Internal Recharges	1,960,070		
35,880	42,480	=	37,490		
0	·	Net Expenditure	0		
		-			

(1)Full Time Equivalents

The employees cost relates to the following number of full time equivalent employees: OE 2008/9 31.52 RE 2008/09 32.88 OE 2009/10 31.26

LEGAL & DEMOCRATIC SERVICES

Major Variances between 2008/09 Original & Revised Estimates

Revised Estimate 2008/09 Original Estimate 2008/09 Increase/Decrease(-) in Net E	Expenditure	£ 2,180,240 2,041,170 139,070
Explained by:	£'000	£'000
Controllable Expenditre		
Decrease in Employees Costs:- Overtime JEQ savings / costs JEQ cost of protection Increased hours Land Charges Vacant post Member Services Officer Vacant post Members Serv assistant not filled until 1/9/08 Vacancy provision increase 0.5% Other adjustments incl general vacancy prov	1 -12 8 2 -15 -9 -3 1	-27
Increase in Premises Costs:- 1 District elections increased accommodation costs		3
Decrease in Supplies & Services:- 2 Equipment (budget from 278 licence fee below) Print unit charge (now additional expenditure) 2 Land Charges licence fee (13k to equip above) Members Basic Allowances (reduced superannuation uptake) Members special responsibility allowance 1 District Elections budget transfer to premises from other supplies & sevices 2 07/8 underspends to licence fee Other	13 -13 -10 -3 2 1	-12
Transfers to/from (-) Reserves 2 From 07/8 underspends to meet ILicence fee expenditure in 08/9	<u>-</u>	-2
External Income Reduction in Land charges income offset by land charges misc income (no budget at OE 08/9)	180 5	-38 175
Additional Expenditure Increase in Employee Costs:- Other direct salaries: DRM Other officers time (DCPI) Other (land charges reallocation of time)	9	12
Reduced Support Services Costs:- CSU Other SLA's	-6 -6	-12
Internal Income Other small variations	<u>-</u>	139

LEGAL & DEMOCRATIC SERVICES

Major Variances between 2008/09 and 2009/10 Original Estimates

Original Estimate 2009/10 Original Estimate 2008/09 Increase/Decrease(-) in Net	_	£ 2,317,400 2,041,170 276,230
Explained by:	£'000	£'000
Controllable Expenditre		
Decrease in Employees Costs:- Pay award 2.5%,N.I & Superannuation increase from 21% to 21.5% JEQ savings / costs JEQ cost of protection Vacant post Member Services Officer (CASH SAVING) Vacancy provision increase 0.5% Other adjustments incl general vacancy prov	14 -4 2 -15 -3 -1	-7
Increase in Premises Costs:- 1 District elections increased accommodation costs		3
Decrease in Supplies & Services:- 2 Print unit charge (now additional expenditure) 3 Land Charges licence fee (£14k CASH SAVING, bal to IT SLA below) Members Basic Allowances (reduced superannuation offset by pay award) Members special responsibility allowance 1 District Elections budget transfer to premises from other supplies & sevices Other	-20 -18 -3 3 -3 1	-40
External Income Reduction in Land charges income	-	-44 200
Additional Expenditure Increase in Employee Costs:- DRM Other officers time (18k DCPI, 46k DCS, 10k DDS) Other (land charges reallocation of time) Increase in Support Services Costs:- 3 Computer SLA (incl £7.5k for LLc software support) 2 Print unit SLA (budgets transferred from controllable) BMA	74 7 12 23 8	81
CSU		38
Internal Income Other small variations		1
	- -	276

Note: numbered items are linked

LEGAL & DEMOCRATIC SERVICES RECHARGEABLE ACCOUNTS

Major Variances between 2008/09 Revised and Original Estimates

Increase in Employees Costs:- Overtime	Revised Estimate 2008/09 Original Estimate 2008/09 Increase in Net		1,970,420 1,838,180 132,240
Increase in Employees Costs:- Overtime	Explained by:	£'000	£'00
Overtime -3 JEQ savings / costs -9 JEQ cost of protection -22 Temp post in Debt Recovery to cover sickness not required -14 Honorarium & Backfill Cust Services Advisors funded from AtS reserve 30 Honorarium & Backfill Cust Services Advisors funded from CSU reserve 15 Changes in hours -9 Vacancy provision increase 0.5% -5 Other adj including general vacancy prov & saving on empl not paying super 1 Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) 3 Counsels fees increased cases(reserves thro MFI £25k to cover £60k) 60 Equal pay claim legal costs 16 Mobile phone budget centralised within CSU 23 Cost of mobile calls centralised within CSU 26 AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 28 CSU "Parks Go Live" (Reserves) 5 Increase in Supplies & Services:- -5 CSU "Parks Go Live" (Reserves) -6 Increase in Supplies & Services:- -6 CSU "Parks Go Live" (Reserves) -7	Controllable Expenditre		
JEQ cost of protection 222 Temp post in Debt Recovery to cover sickness not required -14 Honorarium & Backfill Cust Services Advisors funded from AtS reserve 30 Honorarium & Backfill Cust Services Advisors funded from CSU reserve 15 Changes in hours -9 Vacancy provision increase 0.5% -5 Other adj including general vacancy prov & saving on empl not paying super 1 Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) 3 Counsels fees increased cases(reserves thro MFI £25k to cover £60k) 60 Equal pay claim legal costs 16 Mobile phone budget centralised within CSU 23 Cost of mobile calls centralised within CSU 26 AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 28 CSU "Parks Go Live" (Reserves) 5 External Income Recovered legal costs -16 Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5 -5	Increase in Employees Costs:-		
JEQ cost of protection 22 Temp post in Debt Recovery to cover sickness not required -14 Honorarium & Backfill Cust Services Advisors funded from AtS reserve -15 Honorarium & Backfill Cust Services Advisors funded from CSU reserve -15 Changes in hours Vacancy provision increase 0.5% -26 Other adj including general vacancy prov & saving on empl not paying super -27 Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) -28 Counsels fees increased cases(reserves thro MFI £25k to cover £60k) -29 Counsels fees increased cases(reserves thro MFI £25k to cover £60k) -30 Counsels fees increased cases(reserves thro MFI £25k to cover £60k) -40 Mobile phone budget centralised within CSU -27 Cost of mobile calls centralised within CSU -28 CSU "Parks Go Live" (Reserves) -30 -40 -41 -51 -51 -52 -54 -55 -65 -66 -75 -75 -75 -75 -75			
Temp post in Debt Recovery to cover sickness not required -14 Honorarium & Backfill Cust Services Advisors funded from AtS reserve 30 Honorarium & Backfill Cust Services Advisors funded from CSU reserve 15 Changes in hours -9 Vacancy provision increase 0.5% Other adj including general vacancy prov & saving on empl not paying super 1 Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) Counsels fees increased cases(reserves thro MFI £25k to cover £60k) Equal pay claim legal costs Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 5 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5 -5 -5 -5	•		
Honorarium & Backfill Cust Services Advisors funded from AtS reserve Honorarium & Backfill Cust Services Advisors funded from CSU reserve 15 Changes in hours -9 Vacancy provision increase 0.5% -5 Other adj including general vacancy prov & saving on empl not paying super 1 Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) 3 Counsels fees increased cases(reserves thro MFI) 4 Counsels fees increased cases(reserves thro MFI) 5 Cost of mobile phone budget centralised within CSU 6 Cost of mobile calls centralised within CSU 26 AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 5 CSU "Parks Go Live" (Reserves) 16 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5 -5 -5 -5 -5 -5 -5 -6 -6 -6 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7			
Honorarium & Backfill Cust Services Advisors funded from CSU reserve Changes in hours Vacancy provision increase 0.5% Other adj including general vacancy prov & saving on empl not paying super Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) Counsels fees increased cases(reserves thro MFI £25k to cover £60k) Equal pay claim legal costs Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5 -5 -5 -6 -6 -6 -7 -7 -7 -7 -7 -7 -7			
Changes in hours Vacancy provision increase 0.5% Other adj including general vacancy prov & saving on empl not paying super Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) Counsels fees increased cases(reserves thro MFI £25k to cover £60k) Equal pay claim legal costs Mobile phone budget centralised within CSU 23 Cost of mobile calls centralised within CSU 25 CSU "Parks Go Live" (Reserves) External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5		30	
Vacancy provision increase 0.5% Other adj including general vacancy prov & saving on empl not paying super 2. Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) 3 Counsels fees increased cases(reserves thro MFI £25k to cover £60k) 60 Equal pay claim legal costs 16 Mobile phone budget centralised within CSU 23 Cost of mobile calls centralised within CSU 26 AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 28 CSU "Parks Go Live" (Reserves) 5 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5i		15	
Other adj including general vacancy prov & saving on empl not paying super Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) Counsels fees increased cases(reserves thro MFI £25k to cover £60k) 60 Equal pay claim legal costs 16 Mobile phone budget centralised within CSU 23 Cost of mobile calls centralised within CSU 26 AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 28 CSU "Parks Go Live" (Reserves) 5 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5 Check Saving on empl not paying super 1 2 Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5 -5 -5 -5 -6 -6 -6 -6 -6 -6		-9	
Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) Counsels fees increased cases(reserves thro MFI £25k to cover £60k) Equal pay claim legal costs Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5i	Vacancy provision increase 0.5%	-5	
Increase in Supplies & Services:- Equipment IKEN upgrade (reserves thro MFI) 3 Counsels fees increased cases(reserves thro MFI £25k to cover £60k) 60 Equal pay claim legal costs 16 Mobile phone budget centralised within CSU 23 Cost of mobile calls centralised within CSU 26 AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 28 CSU "Parks Go Live" (Reserves) 5 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -44 Other SLAs -5	Other adj including general vacancy prov & saving on empl not paying super	1	
Equipment IKEN upgrade (reserves thro MFI) Counsels fees increased cases(reserves thro MFI £25k to cover £60k) Equal pay claim legal costs Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) 28 CSU "Parks Go Live" (Reserves) 5 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5			28
Counsels fees increased cases(reserves thro MFI £25k to cover £60k) Equal pay claim legal costs Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) CSU "Parks Go Live" (Reserves) 16 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs 60 Equal pay claim legal costs 16 18 18 18 18 18 18 18 18 18			
Equal pay claim legal costs Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) CSU "Parks Go Live" (Reserves) 5 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) -5 -5 -5 -5		3	
Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) CSU "Parks Go Live" (Reserves) 5 16 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5 -5			
Cost of mobile calls centralised within CSU AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) CSU "Parks Go Live" (Reserves) 5 16 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5 -5 -6 -6			
AtS Stategic Plan (20k CRM, 3k library, 5k functionality) (Reserves) CSU "Parks Go Live" (Reserves) 16 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5 -5 -6			
CSU "Parks Go Live" (Reserves) 5 16 External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5			
External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5			
External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -5	CSU "Parks Go Live" (Reserves)	5_	
External Income Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -6 -5			16 ⁻
Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -6 -5		_	189
Recovered legal costs Additional Expenditure Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -6 -5	External Income		
Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -6 -5			-7
Reduced Support Services:- Computer SLA (deferred charges element to CSU) Other SLAs -6 -5	Additional Expenditure		
Computer SLA (deferred charges element to CSU) Other SLAs -6 -5			
Other SLAs		-44	
Recharge to Services 13			-50
Recharge to Services 13			
Kecnarge to Services 13	Deck area to Comitace	_	4.5
	Recharge to Services	_	132

LEGAL & DEMOCRATIC SERVICES RECHARGEABLE ACCOUNTS

Major Variances between 2008/09 and 2009/10 Original Estimates

Original Estimate 2009/10 Original Estimate 2008/09	Increase in Net Expenditu	£ 1,960,070 1,838,180 re 121,890
Explained by:	£'0	00 £'00
Controllable Expenditre		
Increase in Employees Costs:- Pay award 2.5%,N.I & Superannuation increase from 21		25
JEQ savings / costs JEQ cost of protection Temp post in Debt Recovery to cover sickness not requi	2	-9 21 22
Honorarium & Backfill Cust Services Advisors funded fro Honorarium & Backfill Cust Services Advisors funded fro Vacancy provision increase 0.5%	m CSU reserve 5	3 60 -5
Other adj including general vacancy prov & saving on en	npl not paying super	- <u>4</u> 59
Increase in Supplies & Services:- Print unit photocopiers (CASH SAVINGS) Mobile phone budget centralised within CSU Cost of mobile calls centralised within CSU Telephone maintenance (CSU Reserve)	2 2	27 27 22
Other migrating services (CSU Reserve)	_	<u>5</u> 50
		11:
Additional Expenditure Increase in Support Services:- Computer SLA (deferred charges element to CSU) BMA admin buildings charge DR business support charge Other SLAs	1	3 7 6 3
		
Recharge to Services		12:

RESERVE REVIEW FORMS 2008/2009

RESERVE NAME: Election Reserve **LEDGER CODE:** E36 9R38

RESERVE TYPE: Earmarked

(eg Business Unit/DSO/Earmarked/AMRA)

BALANCE 1/4/08 188,440

PURPOSE OF RESERVE:

To provide for the cost of District Elections, which are held three years out of four

HOW/WHEN RESERVE CAN BE USED:

Any shortfall in the budget for District/Parish elections is drawn down from the Reserve at year end. Every fourth year, when no District Election takes place, budget savings are credited to the Reserve.

PROCEDURE FOR RESERVE'S MANAGEMENT & CONTROL:

Accountancy ensures that the contributions are transferred to/from the reserve each year.

REVIEW PROCEDURE/TIMING:

Annually by relevant departmental officer at Final Accounts

Annually by Accountancy Manager at Final Accounts

Annually at Estimates time by Head of Financial Management (Revenue Reserves) or Accountancy Manager (AMRA)

Other information:(if any)

BALANCE 21/11/08 188,440

Approp to/from Reserves 2008/9 0

ESTIMATED BALANCE 31/3/09 188,440

RESERVE REVIEW FORMS 2008/2009

RESERVE NAME: Counsels Fees Reserve **LEDGER CODE:** E73 9R38

RESERVE TYPE: Earmarked

(eg Business Unit/DSO/Earmarked/AMRA)

BALANCE 1/4/08: 73,875

PURPOSE OF RESERVE:

To provide a fund to meet the cost of Counsel's fees where these are unable to be met from the annual budget provision.

The Council can be required to give evidence at major public inquiries where representation by leading counsel is necessary, and this is not predictable from year to year.

HOW/WHEN RESERVE CAN BE USED:

Expenditure on Counsel's fees in excess of the annual budget is drawn down at year end from the reserve.

PROCEDURE FOR RESERVE'S MANAGEMENT & CONTROL:

Accountancy ensures that contributions are transferred to/from the reserve each year.

REVIEW PROCEDURE/TIMING:

Annually by relevant departmental officer at Final Accounts

Annually by Accountancy Manager at Final Accounts

Annually at Estimates time by Head of Financial Management (Revenue Reserves) or Accountancy Manager (AMRA)

Other information:(if any)

	£	
	73,875	
2007/8 underspends	16,125	Equal Pay Claim
BALANCE 21/11/08	90,000	
Approp to/from Reserves 2008/9		
Equal Pay Claim	-16,125	
Increased workload	25,000	
Increased workload	-60,000	
ESTIMATED BALANCE 31/3/09	38,875	